









EMPOWERING

MUSCLE

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LIVES

Forward Looking Statements

This Presentation contains forward-looking statements for purposes of the Private Securities Litigation Reform Act of 1995 (the "Act"). Cytokinetics disclaims any intent or obligation to update these forward-looking statements, and claims the protection of the Act's Safe Harbor for forward-looking statements. Examples of such statements include, but are not limited to, statements relating to Cytokinetics' and its partners' research and development activities; the design, timing, results, significance and utility of preclinical study results, including Cytokinetics' expectations regarding the timing or results from the clinical trials of *omecambii* and reldesemtiv; enrollment of patients in METEORIC-HF and GALACTIC-HF; interactions with the FDA; and Cytokinetics' pipeline expansion in 2019; the properties, potential benefits and commercial potential of CK-274, omecambii, AMG 594, reldesemtiv and Cytokinetics' other drug candidates. Such statements are based on management's current expectations; but actual results may differ materially due to various risks and uncertainties, including, but not limited to, potential difficulties or delays in the development, testing, regulatory approvals for trial commencement, progression or product sale or manufacturing, or production of Cytokinetics' drug candidates that could slow or prevent clinical development or product approval, including risks that current and past results of clinical trials or preclinical studies may not be indicative of future clinical trial results, patient enrollment for or conduct of clinical trials may be difficult or delayed, Cytokinetics' drug candidates may have adverse side effects or inadequate therapeutic efficacy, the FDA or foreign regulatory agencies may delay or limit Cytokinetics' or its partners' ability to conduct dinical trials, and Cytokinetics may be unable to obtain or maintain patent or trade secret protection for its intellectual property; Astellas' or Amgen's decisions with respect to the design, initiation, conduct, timing and

Cytokinetics has filed a registration statement (including a prospectus) with the SEC for the offering to which this presentation relates. Before you invest, you should carefully read the prospectus and the prospectus supplement, when available, together with the information incorporated by reference, as well as any free writing prospectus that we or the underwriters provide you in connection with the offering, for more information about Cytokinetics and the offering. You may obtain those documents that are filed with the SEC free of charge by visiting the SEC's website at www.sec.gov. Alternatively, you may obtain a copy of the prospectus supplement and accompanying prospectus, when available, from Morgan Stanley & Co. LLC, Attention: Prospectus Department, 180 Varick Street, 2nd Floor, New York, NY 10014; or Mizuho Securities USA LLC, Attn: Equity Capital Markets, 320 Park Avenue, 12th Floor, New York, NY 10022-6815, by telephone (212) 205-7600, or by email: US-ECM@us.mizuho-sc.com.





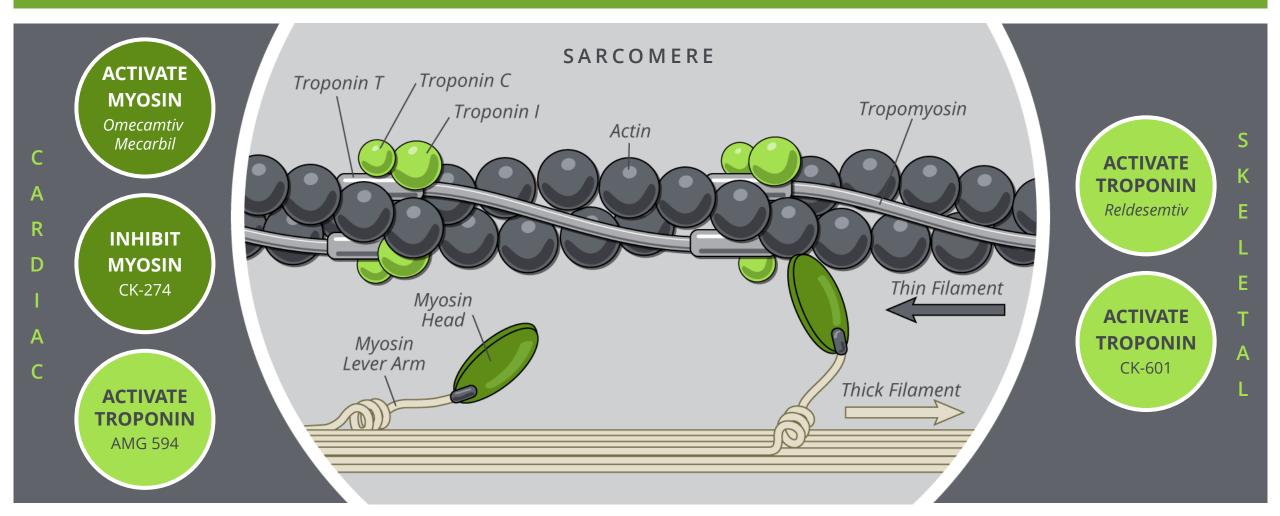
Our Mission

We are developing potential medicines to improve the healthspan of people with devastating cardiovascular and neuromuscular diseases of impaired muscle function.



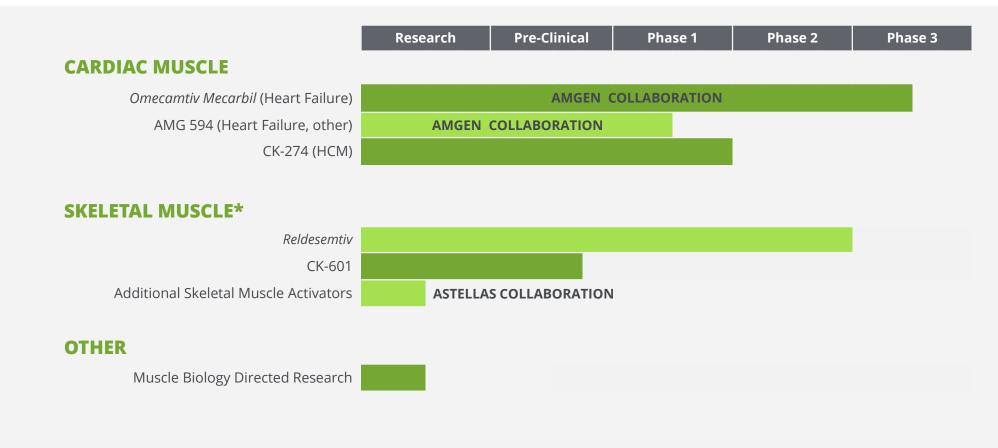


Sarcomere-Directed Research Goals





Pipeline of Novel Muscle-Directed Compounds



Investigational products – not approved as safe or effective for any indication.

*Development of tirasemtiv has been suspended. A managed access program remains underway for patients who completed participation in VITALITY-ALS.





CARDIAC MUSCLE

Omecamtiv Mecarbil CK-274

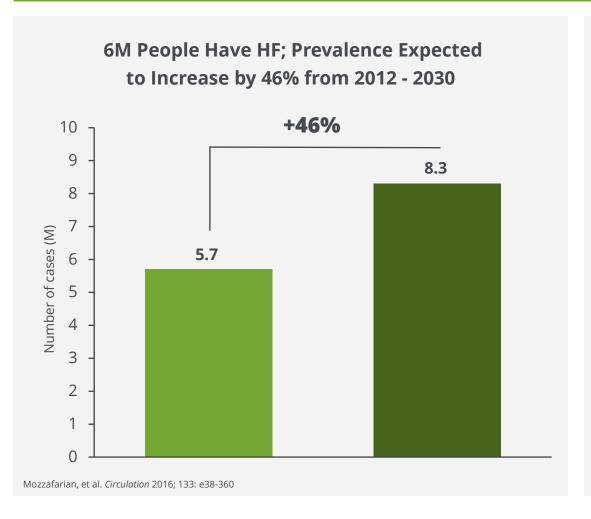
OVERVIEW



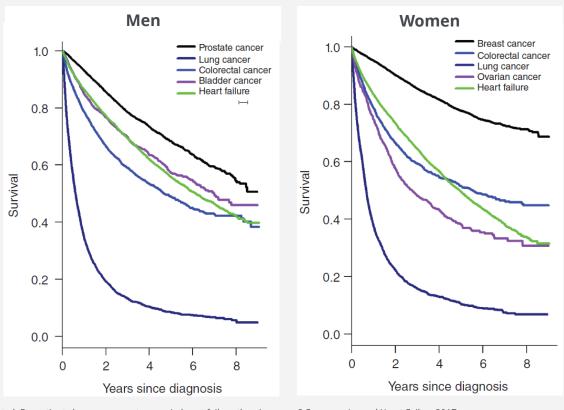




Heart Failure: Growing Prevalence and Low Survival Rate



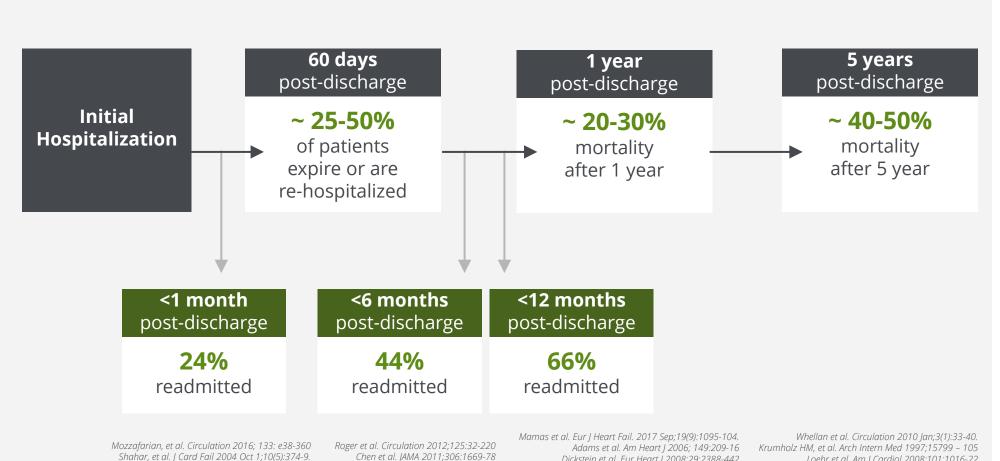
HF Survival Rates Worse than Some Prevalent Cancers



Mamas MA, et al. Do patients have worse outcomes in heart failure than in cancer? European Journal Heart Failure 2017



High Mortality and Hospital Readmission Rates



Acute heart failure is the most frequent cause of hospitalization in people > 65

1 of 2 hospitalized HF patients are readmitted within 6 months

Dickstein et al. Eur Heart | 2008;29:2388-442

Loehr et al. Am J Cardiol 2008;101:1016-22



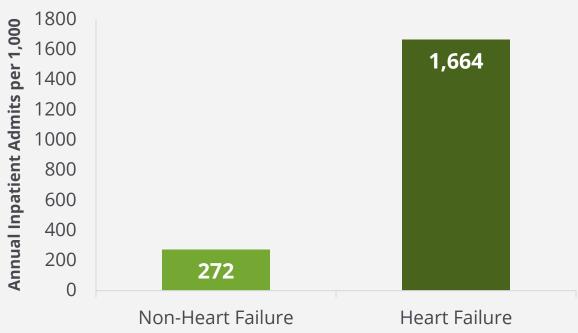
High Economic Burden of Heart Failure

Heart failure costs ~\$123 billion annually, which represents

33% of total Medicare budget

Heart failure is the most frequent diagnosis for hospitalized Medicare patients in the US





Source: Milliman Analysis of Medicare 5% Sample 2011-2012 (2012 index year, 2011 look back year)

Source: Milliman Analysis of Medicare 5% Sample (2014 index year, 2013 look back year) and Office of the Actuary 2016 Board of Trustees Report. The costs only include Part A & B costs.



Significant Unmet Need in Heart Failure with Reduced Ejection Fraction

Reduction in mortality & hospital visits

Physicians say Entresto has prolonged survival, decreased hospital visits, but still see need for other therapies that reduce mortality

Drugs that do not affect renal function

Most physicians recognize negative effect therapies such as aldosterone antagonists have **on renal function**

Drugs that do not affect BP

BP often limiting factor for up titration and therapy initiation; Need efficacious drugs **that do not result in hypotension**

Drugs with molecular targets & inotropic agents

Need drugs that target **novel/more specific molecular targets**; Need targets other than the neurohormonal pathway; Need for inotropic drugs as support agents

Disease modifying therapies

Need therapies **that offer contractile support**Increased EF most frequently mentioned desired measure

Drugs that increase QoL

Patient management will improve with drugs that increase QoL; Patient QoL decreases as they lose the ability to perform daily tasks Proprietary Market Research Suggests Need for Novel Therapy



Omecamtiv Mecarbil: Clinical Trials Program

11Phase 1 Studies

324
Subjects Enrolled

Well characterized safety, tolerability and PK/PD data

Robust Clinical Trials Program **7**Phase 2 Studies

1,414
Subjects Enrolled

cosmic-HF showed statistically significant improvements in measures of cardiac function



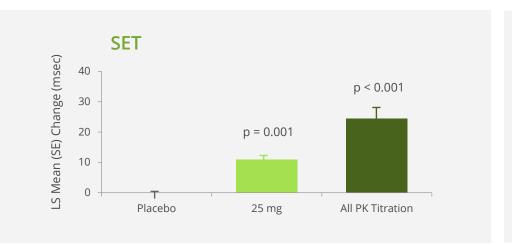


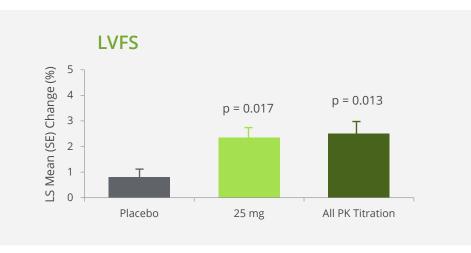
Dose-Dependent Increases Observed in Cardiac Output

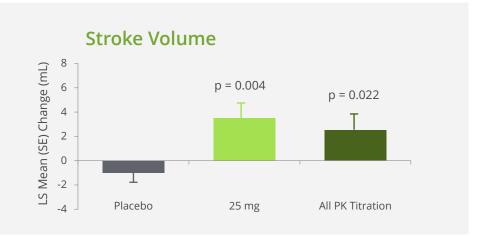
Pharmacodynamic Data Observed in COSMIC-HF

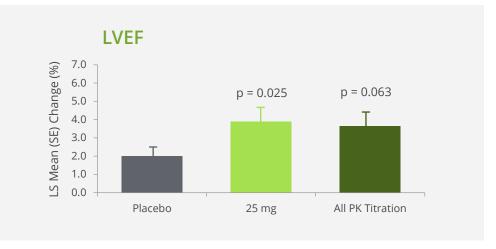
LVEF, left ventricular ejection fraction; LVFS, left ventricular fractional shortening;

SE, standard error; SET, systolic ejection time; all p values are nominal without multiplicity adjustment.









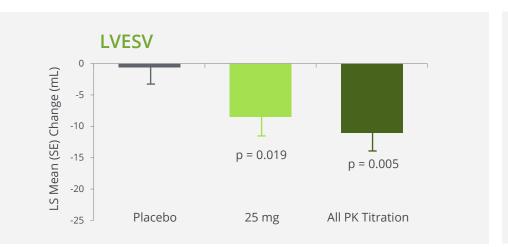




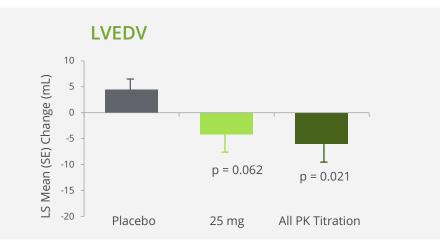
Decreases Observed in Physiology & Cardiac Risk

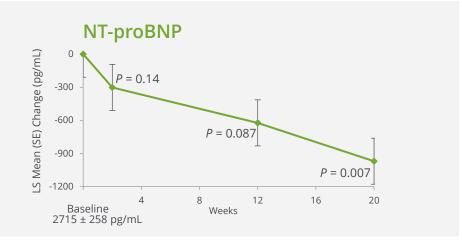
Reductions in Heart
Volume, Oxygen
Demand & Wall
Stress Observed in
COSMIC-HF

LVESV left ventricular end systolic volume LVEDV left ventricular end diastolic volume All p values are nominal without multiplicity adjustment



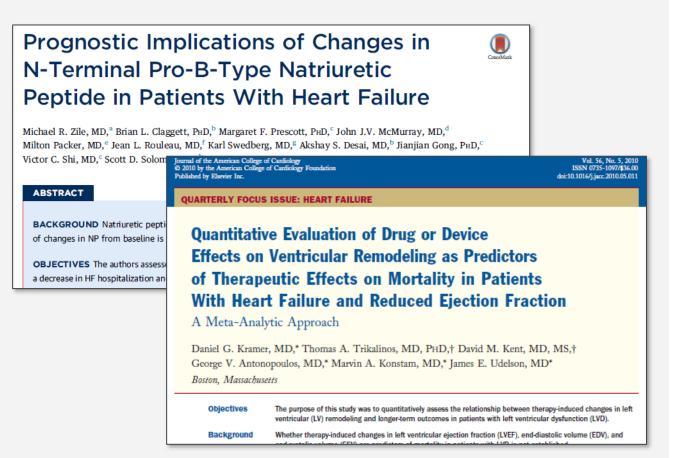








Prognostic Implications: NT-proBNP and Remodeling



Analysis of PARADIGM-HF showed decreases from baseline in NT-proBNP were strongly correlated with reductions in combined endpoint of time to first HF hospitalization or CV death

Meta-analysis of 30 mortality trials of 25 drugs/device therapies found that in patients with left ventricular dysfunction, short-term therapeutic effects of a drug or device on left ventricular remodeling were associated with longer-term effects on mortality

Zile et al. JACC 2016; 68(22); 2425-2436 Kramer et al. JACC 2010;56(5):392-406





Phase 3 Clinical Trial Completed Enrollment

GALACTIC-HF Continuing Following Planned Interim Analysis Conducted by DMC

Second Interim Analyses Expected in Q1 2020

Study Overview

 Enrolled over 8,200 patients at ~1,000 sites in 35 countries

Primary endpoint

 Composite of time to CV death or first HF event*, whichever occurs first

Secondary endpoints

- Time to CV death
- Change in Kansas City Cardiomyopathy Questionnaire Total Symptoms Score (KCCQ TSS) from baseline to Week 24
- Time to first HF hospitalization
- Time to all-cause death

*An HF event defined as the presentation of the subject for an urgent, unscheduled clinic/office/ED visit, or hospital admission, with a primary diagnosis of HF, where the patient exhibits new or worsening symptoms of HF on presentation, has objective evidence of new or worsening HF, and receives initiation or intensification of treatment specifically for HF (Hicks et al, 2015). Changes to oral diuretic therapy do not qualify as initiation or intensification of treatment.

Key Design Points

- Dose optimization based on trough concentration of omecantiv mecarbil at 2 weeks and 6 weeks
 - Starting Dose = 25 mg BID
 - Escalation (or not) at Week 4 to 37.5 mg or 50 mg BID based on plasma concentration of *omecamtiv* mecarbil at Week 2
 - Recheck at Week 6, adjust dose downward if necessary
- Enroll patients from time of hospitalization to within 1 year of discharge
 - In-hospital enrollment target is approximately 25% of total enrollment
 - Stratify on randomization setting
- Event driven with 90% power based on secondary endpoint of CV Death

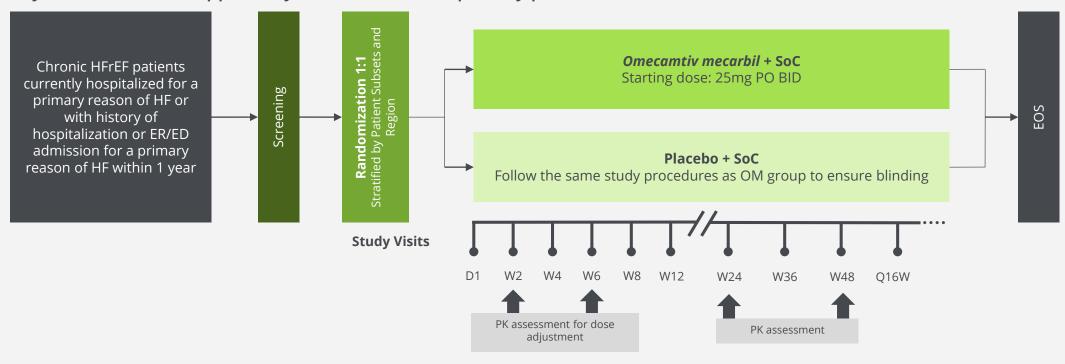






Clinical Trial Overview

2 years enrollment, approx. 4 years total follow-up/study period







Second Phase 3 Clinical Trial Underway

Primary endpoint

Change in peak VO₂ on CPET from baseline to Week 20

Secondary endpoints

- Change in total workload during CPET from baseline to Week 20
- Change in ventilatory efficiency (V_F/VCO₂ slope) during CPET from baseline to Week 20
- Change in the average daily activity units measured over a 2 weeks from baseline to Week 18-20

Exploratory Endpoints

- Change from baseline to Week 20 in oxygen uptake efficiency slope ($VO_2/logV_E$ slope), ventilatory threshold (by the V-slope method), VO_2 recovery kinetics, percent predicted p VO_2 , and exercise duration
- Change from baseline in the average daily activity units at Week 6-8 and at Week 12-14
- Change from baseline in the KCCQ Total Symptom Score and its sub-domains from baseline to Week 20

 VO_2 = Oxygen Uptake; CPET = Cardio-Pulmonary Exercise Testing; V_E = Ventilatory Efficiency

Multicenter Exercise Tolerance
Evaluation of *Omecamtiv Mecarbil*Related to Increased Contractility in
Heart Failure

9 Countries in North America & Europe

METEORIC-HF Steering Committee:

Greg Lewis (Co-lead, US)

Michael Felker (Co-lead, US)

John Teerlink (US)

David Whellan (US)

Justin Ezekowitz (Canada)

Adriaan Voors (Netherlands)

Alain Cohen-Solal (France)

Piotr Ponikowski (Poland)

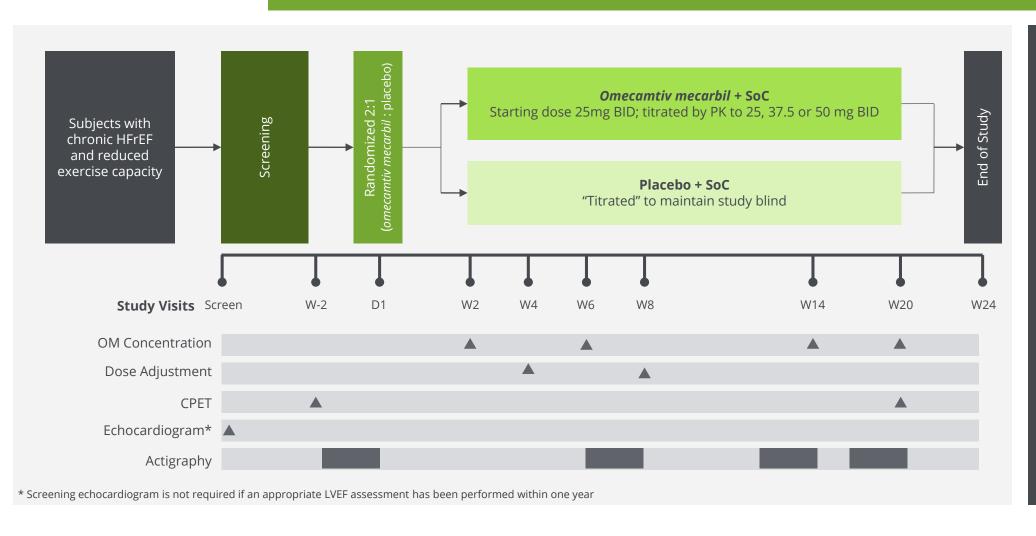
Michael Böhm (Germany)

Marco Metra (Italy)





Clinical Trial Overview



~270 subjects 90% power

5 months of treatment (same as COSMIC-HF)

Dose titration of omecamtiv mecarbil same as GALACTIC-HF



Collaborations & Agreements

Amgen Collaboration

Purchase Option: 2006

Exercise Option Ex-Japan: 2009

Expanded to Include Japan/Purchase Equity: 2013

Received >\$220M over 12 Years

Amgen responsible for development and commercialization subject to Cytokinetics' participation rights*

Cytokinetics could earn over \$600 mm in milestone payments

*Servier has a sub-license from Amgen to commercialize *omecamtiv mecarbil* in Europe and certain other countries.

COMMERCIALIZATION:

- Cytokinetics may receive escalating double-digit royalties
- Cytokinetics to co-fund Phase 3 development program
- Co-fund enables co-promote NA
- Cytokinetics reimbursed for certain sales force activities

Royalty Pharma Agreement

Paid \$100M for 4.5% royalty on worldwide sales of *omecamtiv mecarbil*: 2017

Cytokinetics gains right to co-promote *omecamtiv mecarbil*, if approved, in institutional care settings in North America, with reimbursement from Amgen for certain sales force activities

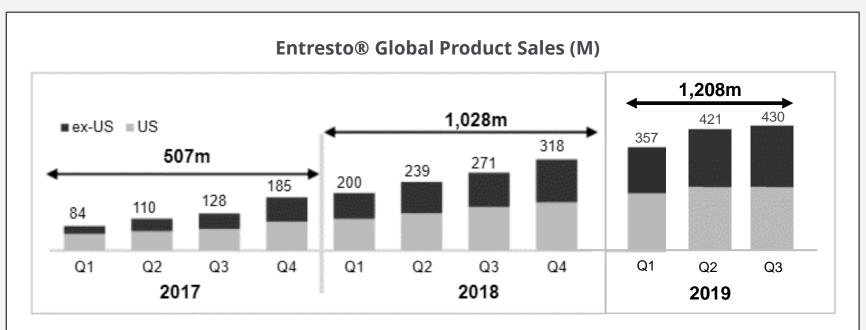
Joint commercial operating team responsible for commercialization program

- Royalty rate may increase up to additional 1% associated with timing of US approval
- Cytokinetics agreed to exercise option to coinvest \$40M in Ph 3 development program in exchange for up to incremental 4% royalty on increasing worldwide sales outside of Japan
- Cytokinetics retains right to receive >\$600M in additional potential milestone payments and escalating double-digit royalties that may exceed 20% on tiered worldwide sales outside Japan; lower royalty rate in Japan





Commercial Opportunity for New Heart Failure Therapy



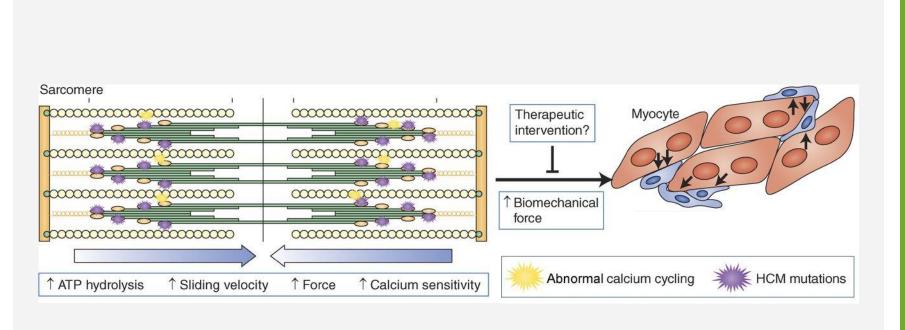
- USD 318m (+76% cc) Q4 sales
- Blockbuster in 2018 and doubling sales vs. 2017

Sources: Novartis Q4 and FY18 results presentation, January 2019; Novartis Q1 2019 results presentation, April 2019; Novartis Q2 2019 results presentation, July 2019; Novartis Q3 2019 results presentation, October 2019 *As with all products in P3, the product profile achieved by omecamtiv mecarbil in GALACTIC-HF is required to provide a better understanding of the expected revenue.



HCM: Lack of Therapy Targeting Underlying Disease Biology

HCM is a Disease of the Sarcomere



Current Medical Therapy:

- Indirect mechanisms of action with systemic side effects
- Variable efficacy, often inadequate
- Treatment failure means resorting to surgical myomectomy or percutaneous ablation

Teekakirikul et al., JCB 2012



CK-274: Potential Next-In-Class Cardiac Myosin Inhibitor

- Favorable pharmacokinetic / pharmacodynamic properties and other candidate selection criteria
 - Selective allosteric inhibitor of cardiac myosin
 - Potential in vivo pharmacodynamic advantages related to distinctive binding
 - No inhibition of smooth muscle myosin observed
 - Favorable ADME properties with no significant CYP inhibition or CYP induction observed
 - Favorable oral bioavailability observed across pre-clinical species
 - Favorable permeability observed without efflux
 - Clear pharmacokinetic/pharmacodynamic (PK/PD) relationship observed
 - Projected once daily dosing to reach steady state rapidly in patients
 - Shallow dose response curve seen in pre-clinical/clinical studies may translate to favorable therapeutic window in patients, broaden clinical utility

Discovered by Company Scientists Independent of Collaborations

Selected from Multiple Potential Development Candidates (PDCs)

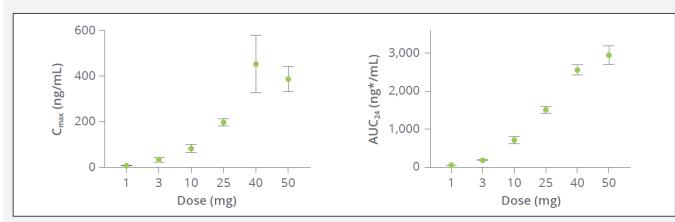




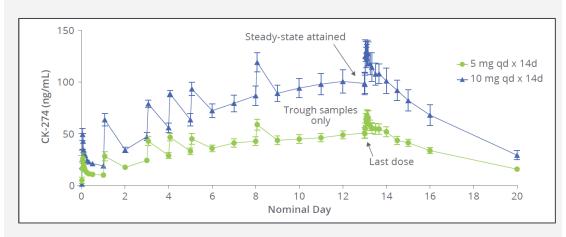
Phase 1 Study: SAD & MAD Pharmacokinetics

SAD Pharmacokinetics Appeared Generally Dose Proportional

Steady-State Appeared Evident After 14 Days of Dosing



Data points represent mean ± standard error of the mean. Cmax, maximum drug plasma concentration; AUC, area under the plasma concentration curve; SAD, single ascending dose.



Data points represent mean \pm standard error of the mean. d, day; qd, once daily.



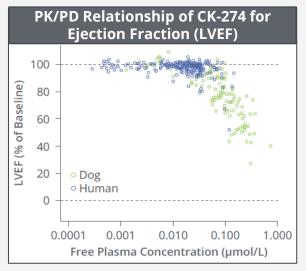
Phase 1 Study: MAD Pharmacokinetic Parameters

Half-Life of CK-274 at Steady-State was ~81 hours (3.4 days) On Average

Shallow Exposure-Response Relationship Observed Preclinically Appears to Have Translated to Humans, May Enable Flexible Dose Optimization in Humans

	PK Parameter, Geometric Mean (%CV)*								
Dose (n)	C _{max} (ng/mL)	t _{max} (h)	AUC ₂₄ (ng•h/mL)	t _½ (h)	AR				
5 mg (6)	69 (23.2%)	2.75 (1.5–4)	1,320 (23.0%)	86.3 (11.9)	4.71				
7.5 mg (6)	148 (39.5%)	1.0 (0.5–5)	2,518 (25.8%)	76.9 (14.5)	4.50				
10 mg (6)	141 (19.7%)	2.5 (0.5–3)	2,631 (22.8%)	79.7 (14.1)	4.79				

^{*} Except data for t_{max} shown as median (minimum-maximum), and $t_{1/2}$ shown as the arithmetic mean (standard deviation). AR (accumulation ratio) calculated as (AUC₂₄ on Day 14 or 17)/(AUC₂₄ on Day 1). %CV, percent coefficient of variation; C_{max} , maximum plasma concentration; AUC₂₄, area under the plasma concentration curve; MAD, multiple ascending dose; $t_{1/2}$, apparent plasma terminal elimination half-life; t_{max} , time to maximum observed plasma concentration.



- Graphs show LVEF as a function of exposure; data points represent observed values in dogs and humans
- Decrease in LVEF as function of exposure is similar in humans and dogs



CK-274: Phase 1 Data Support Progression to Phase 2

- CK-274: well tolerated in healthy participants; no SAEs; no clinically meaningful changes in vital signs, ECGs, or lab tests
- Criteria for stopping dose escalation were reached after single dose of 75 mg and after 14 days of a daily 10 mg dose
- Decreases in ejection fraction below 50% readily reversible within 6 hours following single doses, within 24-48 hours following 14 days of dosing
- Pharmacokinetics (C_{max} and AUC₂₄) generally dose linear; steady-state appeared evident after 14 days of daily dosing
- Shallow exposure-response relationship observed preclinically appears to have translated to humans and may enable flexible dose optimization in humans
- Phase 1 data support progression into placebo-controlled, double-blind Phase 2 study in patients with oHCM who:
 - Remain on their background therapy for HCM
 - Can undergo echo-guided dose titration every 2 weeks



REDWOOD-HCM: Phase 2 Clinical Trial Design



REDWOOD-HCM Expected to Begin in Q4 2019



CK-274: Clinical Development Plan for HCM

Phase 1 Phase 2 Phase 3 Proof of Concept, Dose Finding **Pivotal Studies** Safety, PK & PD Safe & tolerated NDA: Potential for approval Improved LVOT dose with desired based on a single Ph3 study gradient PD effects with an exercise endpoint SAD & MAD **oHCM** patients **oHCM** patients Placebo Controlled Healthy Exercise Endpoint (peak VO2) **Echocardiography Endpoints** Volunteers **NDA IND Filed Extension study** Long-term safety & efficacy Proof of activity in nHCM pts Pivotal study in nHCM



Cardiac Muscle: Upcoming Milestones

Continue to Conduct GALACTIC-HF through 2019; Expect Second Interim Analyses in Q1 2020

Continue Enrollment in METEORIC-HF Through 2019

Expect to Initiate REDWOOD-HCM in Q4 2019

Continue to Conduct Phase 1 Study of AMG 594 through 2019



SKELETAL MUSCLE

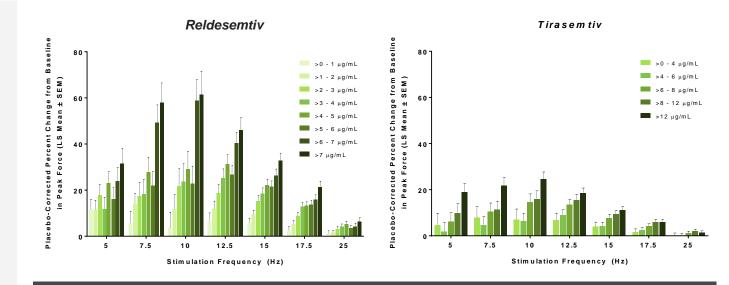
Reldesemtiv





Reldesemtiv: Potentially More Potent, Well Tolerated Than Tirasemtiv

- Reldesemtiv increased the force generated by the tibialis anterior muscle versus placebo in response to nerve stimulation in a dose, plasma concentration, and frequency-dependent manner
- The overall largest increase from baseline in peak force, compared to placebo, was 58.7 (10.2)% (least-squares mean [SE]) at a stimulation frequency of 10 Hz
- The largest response tirasemtiv produced in a comparable study was a 24.5 (3.1)% increase in peak force at 10 Hz
- Single doses of *reldesemtiv* were well-tolerated in healthy volunteers at doses up to 4000 mg. No SAEs were reported, AEs were mild or moderate



Results from Three Phase 1 Studies of *Reldesemtiv*Published in *Muscle & Nerve*

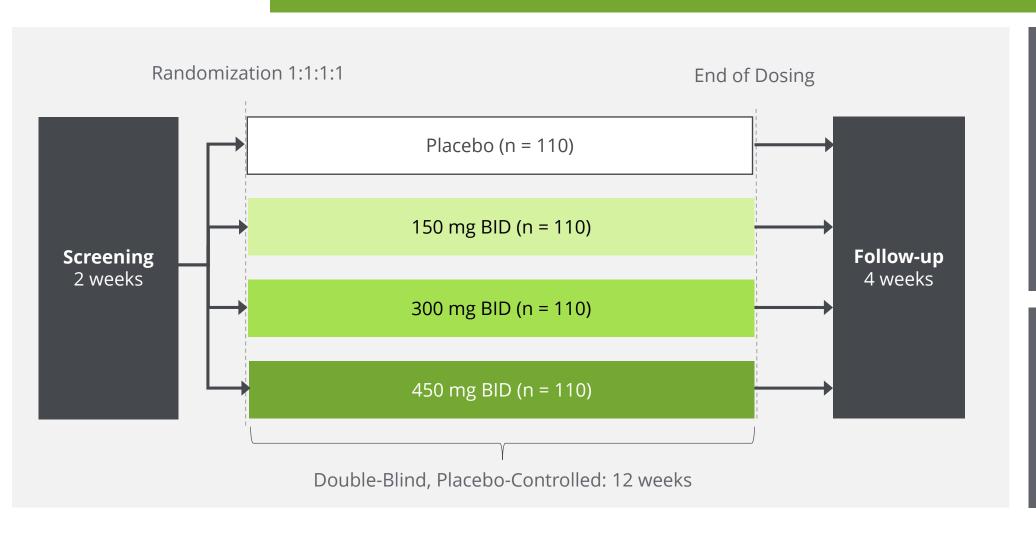
Andrews JA, Miller TM, Vijayakumar V, Stoltz R, James JK, Meng L, Wolff AA, Malik Fl. CK-2127107 amplifies skeletal muscle response to nerve activation in humans. *Muscle & Nerve*. 2017 Nov 18.

For informational purposes only: no head-to-head studies have been conducted comparing *reldesemtiv* to *tirasemtiv*. Differences between the two studies may limit the conclusions that can be drawn from comparisons.





Phase 2 Clinical Trial in ALS



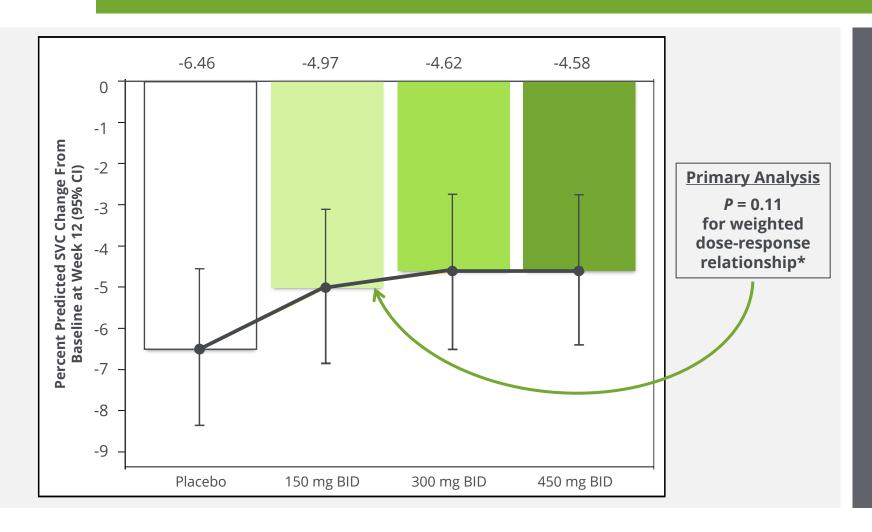
Functional
Outcomes in a
Randomized
Trial of
Investigational
Treatment with CK-107
to Understand
Decline in
Endpoints in
ALS

Parallel group, dose ranging study enrolling 450 patients with ALS in the US and Canada, evaluating change from baseline in the percent predicted slow vital capacity (SVC) at 12 weeks of treatment with *reldesemtiv* or placebo





Primary Endpoint: SVC



Change from
Baseline in
Percent
Predicted SVC
at Week 12

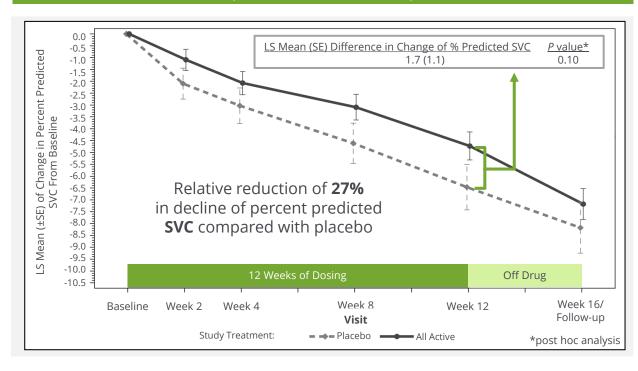
*Based on Mixed Model for Repeated Measures (MMRM) with the contrasts of (-5, -1, 3, 3) for placebo, reldesemtiv 150 mg, 300 mg and 450 mg BID, respectively



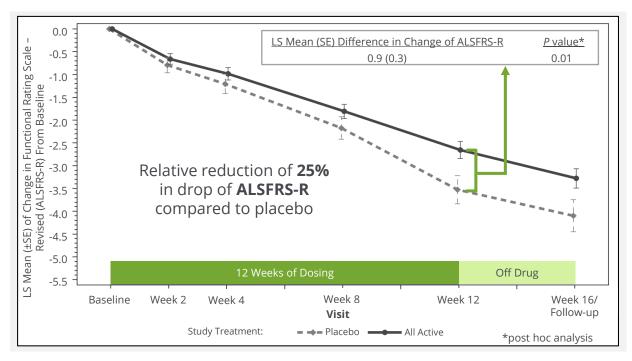


Change From Baseline: All Active vs Placebo*

SVC Change From Baseline (All Active vs Placebo)



ALSFRS-R Change From Baseline (All Active vs Placebo)



*FORTITUDE-ALS did not achieve statistical significance, but patients on all dose groups of reldesemtiv declined less than patients on placebo



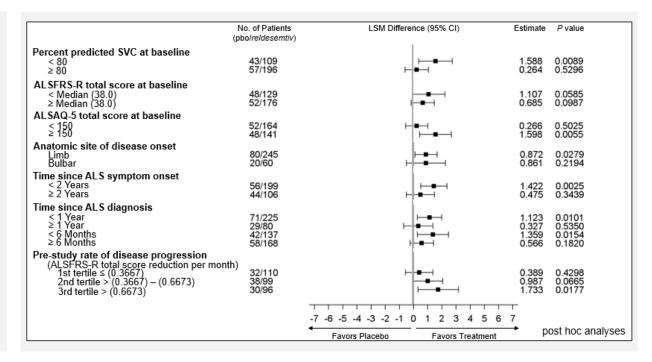


Pre-Specified Subgroup Analyses*

Percent Predicted SVC

No. of Patients LSM Difference (95% CI) Estimate P value (pbo/reldesemtiv) Percent predicted SVC at baseline 38/102 52/187 1.037 0.5935 0.0834 ALSFRS-R total score at baseline < Median (38.0) ≥ Median (38.0) 43/118 47/171 2.886 0.451 0.1041 0.7146 ALSAQ-5 total score at baseline < 150 ≥ 150 41/130 Anatomic site of disease onset Limb Bulbar 73/234 17/55 -0.027 Time since ALS symptom onset < 2 Years ≥ 2 Years 40/101 0.0094 Time since ALS diagnosis 65/210 25/79 39/130 51/159 0.819 4.237 1.230 2.285 < 1 Year ≥ 1 Year 0.5263 0.0172 0.4538 < 6 Months ≥ 6 Months Pre-study rate of disease progression (ALSFRS-R total score reduction per month) 1st tertile ≤ (0.3667) 29/107 35/94 26/88 0.0976 2nd tertile > (0.3667) - (0.6673) 3rd tertile > (0.6673) -25 -20 -15 -10 -5 0 5 10 15 20 25 post hoc analyses Favors Placebo Favors Treatment

ALSFRS-R Total Score



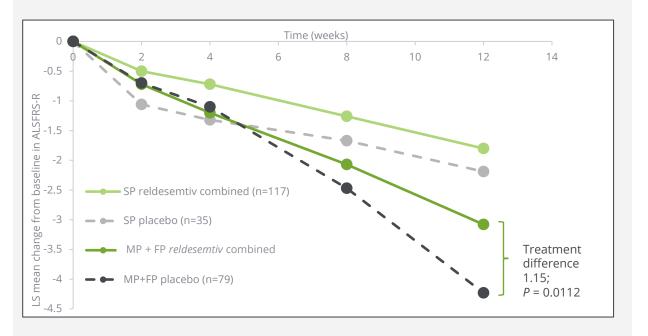
*FORTITUDE-ALS did not achieve statistical significance, but patients on all dose groups of reldesemtiv declined less than patients on placebo





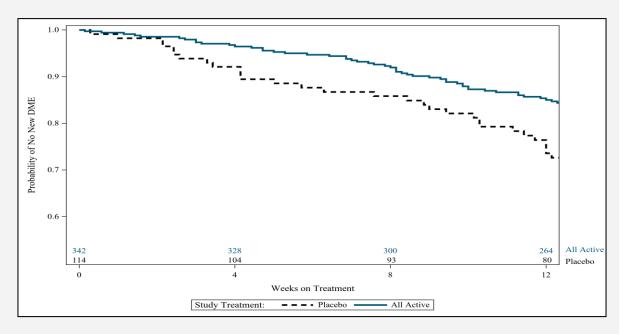
Post-Hoc Analyses Inform Potential Path Forward

Change From Baseline in ALSFRS-R by Progressor Tertiles



Probability of No New DME Use Over Time With *Reldesemtiv*

(DME: Manual wheelchair, power wheelchair, NIV, Augmentative Language Device, PEG)





CORPORATE PROFILE





Cytokinetics Financing History

Strategic Partners and Institutional Investors Have Committed Approximately Equal Amounts of Capital to Cytokinetics

		Equity	Upfront Cash, Option, and Milestones	R&D Reimbur.	Total
Investors	Private Investors (VCs)	\$116M			
	IPO	\$94M			
	Public Post-IPO/Other	\$420M			
	Total	\$630M			\$630M
Strategic	Astellas	\$10M	\$130M	\$92M	\$232M
	Amgen	\$43M	\$145M	\$40M	\$228M
	Royalty Pharma	\$10M	\$90M		\$100M
	GSK	\$24M	\$22M	\$33M	\$79M
Strategic					
Strategic Partners	AstraZeneca			\$2M	\$2M
	AstraZeneca MyoKardia			\$2M \$2M	\$2M \$2M
Partners					
artners	MyoKardia		\$6M	\$2M	\$2M

Note: Figures above exclude current debt outstanding of \$45M.



Q3 2019 Condensed Balance Sheet

	9/30/19 (in millions)
Cash and investments Other assets Total assets	\$166.0 <u>\$21.4</u> \$187.4
Debt Liability related to sale of future royalties Other liabilities Total liabilities	\$44.8 \$137.7 <u>\$24.8</u> \$207.3
Working capital	\$155.0
Accumulated deficit	-\$834.4
Stockholders' Equity (Deficit)	-\$19.9
Basic shares outstanding	58.6



2019 Financial Guidance

(in millions)

Cash Revenue

\$28 - 32

Cash Operating Expenses

\$110 - 115

Net

~\$90

Over 24 Months of Cash Based on 2019 Guidance

Financial guidance confirmed on May 9, 2019 earnings call



Upcoming Milestones

Continue to Conduct

GALACTIC-HF through 2019;

Expect Second Interim

Analyses in Q1 2020

Continue Enrollment in **METEORIC-HF** through 2019

REDWOOD-HCM in Q4 2019

of **FORTITUDE-ALS**& to Prepare for Potential
Phase 3 Clinical Trial

Continue to Conduct
Phase 1 Study of **AMG 594**through 2019















THANK YOU